



University of
St Andrews

Starting salary policy

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Version number	Purpose / changes	Document status	Author of changes, role and school / unit	Date
1.2	Minor changes to wording/additions. Mainly section 2.	Published	Susan Gibson	26/07/2021

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1. Policy statement

- 1.1 In support of the University's commitment to the principle of equal pay for work of equal value, all salary offers must be made within the standard incremental points of the grade at which the role has been evaluated using the Higher Education Role Analysis (HERA) job evaluation system and within the advertised salary range. To ensure equity and consistency in approach to starting salaries across the University, employees should normally be appointed on the first incremental point of the designated grade as this reflects the fact that individuals will have the basic skills and competencies required for the job, but will take time to gain experience in performing their role in full.

2. Non-standard starting salary

- 2.1 Appointment to a salary beyond the first point must be supported by objective and transparent justification. Reasons may include, but not limited to:

- the prospective employee is in receipt of a salary and benefits package in excess of the value of the package on offer. However, a higher current salary should not be the sole factor which justifies a salary offer above the minimum of the scale. There must be sufficient evidence obtained during the application process to demonstrate the applicant's skills and knowledge, relevant to the role, to merit the higher pay point.

Or

- the prospective employee has a significant amount of relevant experience, knowledge and skills that are beyond the essential criteria of the post which may result in them being able to fulfil the requirements of the role more quickly than expected or to be able to take on additional duties (within the agreed grade) than advertised. However, length of service should not be the sole factor which justifies a salary offer above the minimum of the scale. There must be sufficient evidence obtained during the application process to demonstrate the applicant's skills and knowledge, relevant to the role, to merit the higher pay point.

- 2.2 Before any decision is made to offer an alternative point, consideration should be given to any potential anomalies/inequalities that may arise as a result, for example:

- inconsistencies with the remuneration of current staff fulfilling the same (or very similar) roles;
- risk of appointing two or more people to the same (or very similar) roles but at different points on the salary scale;
- there is some evidence to suggest that women are more reluctant to negotiate on salary than men;
- the successful candidate may come from employers beyond the UK with vastly different pay scales and currencies which do not match their experience/knowledge in terms of UK pay.

- 2.2.1 Care must be taken in considering an appointment above the minimum and any proposals of this nature should be discussed with Human Resources before an offer is made.

- 2.3 When prospective employees have been paid above the first point of the advertised grade in a previous post but have not been working in that post for 6 months or more, they will not normally be eligible for appointment higher up the grade on the basis of previous earnings.

- 2.4 Please note that these principles also apply to internal staff when moving to a post at a higher grade. However, when an existing member of staff is appointed to a new position at the same grade as their current post, they will be appointed on the same incremental point as the role they are leaving; in some circumstances this may, therefore, be higher than the first point of that grade.
- 2.5 Authorisation to appoint above the bottom point of the grade must be sought from the Senior Role Analyst (sg43/1650) or an [HR Business Partner](#), before confirming a salary offer with a prospective employee. 'Non-standard' salary offers must not be made without this authorisation.
- 2.6 The agreed salary should be added to the Details of Appointment form and forwarded to vacancies@st-andrews.ac.uk. Where justification for this increase relates to the appointee's current/previous salary, any agreement made will be subject to verification by Human Resources. The Recruitment Assistant handling the post will normally contact the candidate for a recent payslip or other relevant evidence.

3. Contribution-Related Points

- 3.1 The contribution-related points at the top of each grade should not be used for a starting salary unless there are exceptional circumstances. In such cases authorisation must be sought from the [Director of Human Resources](#) before confirming a salary offer with a prospective employee.

4. Market Pay Issues

- 4.1 External factors affecting salaries (e.g. market rate) will be dealt with via the [Market supplement policy](#). If you have any queries regarding the use of this policy, please direct these to Human Resources via hera@st-andrews.ac.uk.

5. Externally Funded Posts

- 5.1 The principles outlined in this policy relate to both internally and externally funded posts. Please note that the level of funding available in a grant will not be viewed as the sole justification for placing an employee at a higher incremental point on the designated grade.

6. Version control

- 6.1 This policy will be reviewed regularly. Any feedback on the policy content should be directed in the first instance to the Senior Role Analyst, who will consider this as part of the review.
- 6.2 This policy is not contractual and may be amended by the University from time to time.

Version number	Purpose / changes	Document status	Author of changes, role and school / unit	Date
1.0	Migration of the policy to the Governance Zone.	Published	Lisa Stewart, Human Resources	24/06/2019
1.1	Change to the classification from internal to public	Published	Lisa Stewart Human Resources	23/10/2019
1.2	Minor changes to wording/additions. Mainly section 2.	Published.	Susan Gibson	26/07/2021